



Q3 2025 Financial Results and Business Updates

November 12, 2025

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Agenda

- Welcome and Introduction: Amanda Cray, ED, Investor Relations & External Communications
- Operational Highlights: Dr. Christian Itin, CEO
- Financial Results: Rob Dolski, CFO
- Upcoming Milestones and Conclusion: Dr. Christian Itin, CEO
- Q&A: Dr. Christian Itin and Rob Dolski

Building value with obe-cel



Launch

Strong execution in r/r B-ALL:

- ✓ Market leadership
- ✓ Broad market access / coverage
- ✓ Reliable product delivery
- ✓ Significant opportunity to grow CAR T market in adult B-ALL
- ✓ Physician interest in ISTs in 1L ALL



Optimize

Leveraging investments:

- Evolution of team to support next phase of commercial growth
- Business process efficiencies targeting margin improvement



Expand

Potential “pipeline in a product” new indications:

- Pediatric ALL – Potential pivotal study
- Lupus nephritis – Potential pivotal study
- Multiple sclerosis – Phase 1 study

Drive market share in ALL – Improve margins – Expand beyond ALL

Expect strong first year of U.S. AUCATZYL[®] launch

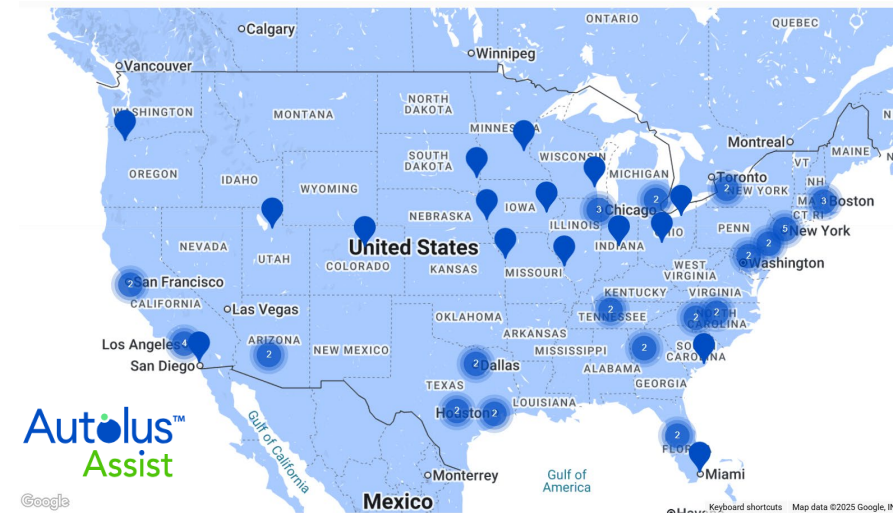
AUCATZYL Net Product Sales

Q3 2025: \$21.1 million

**Deferred Revenue:
\$7.6 million**

**Nine Months Ended September 30, 2025:
\$51.0 million**

Executing on Product Delivery



- 60 authorized treatment centers
- Manufacturing success rate >90%
- Attained patient access for >90% of U.S. covered lives ahead of plan

Significant opportunity to increase penetration & grow the CAR T market

CAR T market share in relapsed/refractory disease in 2024: ~15%¹



Breadth of coverage with existing authorized centers reaches majority of target patient population



Positions us to increase depth of usage within existing networks
Physician real world experience with the product will drive uptake

¹Source: Komodo claims data

Building value with obe-cel



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Drive market share in ALL – Improve margins – Expand beyond ALL

Evolution of leadership to support next phase of commercial growth

Focus on margin improvement, facilitating access and expanding obe-cel opportunity



Miranda Neville
Chief Technology Officer



Cintia Piccina
U.S. Chief Commercial Officer and Country GM



Patrick McIlvenny
SVP Finance & Chief Accounting Officer

New team members bring breadth of leadership experience with a focus on market growth, strategic planning and operational excellence

Initiatives to drive efficiencies and cost savings

Streamline – Optimize – Innovate

Foundation is a strong launch performance with highly reliable product supply

Key initiatives



Streamline processes

Simplify



Optimize

Automation



Innovate

Manufacturing
&
Market access

Building value with obe-cel



Launch



Optimize



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Drive market share in ALL – Improve margins – Expand beyond ALL

Pipeline-in-a-product: expanding obe-cel's potential beyond adult B-ALL

Indication	Trial	Status
Pediatric r/r B-ALL	CATULUS Phase 1/2	Initial data at ASH 2025; RMAT designation received
Systemic Lupus (SLE)	CARSLYLE Phase 1	Initial data at ACR 2025, ASH 2025
Lupus Nephritis (LN)	LUMINA Phase 2	First patient expected to be dosed by YE 2025
Progressive Multiple Sclerosis	BOBCAT Phase 1	First patient dosed October 2025

Supported by external opportunities:

- Investigator-sponsored trials in earlier line settings of acute lymphoblastic leukemia (ALL)
- Real world experience obe-cel data being generated by ROCCA Consortium in r/r aALL

Obe-cel shows promise as a new approach for SLE/LN

50 million cell dose selected as recommended Phase 2 dose

Patient population: Patients (50M cell cohort n=6) were significantly impaired with their kidney function and had across the board some of the highest SLEDAI-2K scores included in current SLE studies.

Efficacy: Minimum follow up of 6 months

- Achievement of DORIS in 83.3% (n=5/6) of patients
- Achievement of CRR in 50% (n=3/6 pts) of patients
- No evidence of new disease activity at up to month 14 of follow-up, no lupus directed therapy

Safety: Obe-cel was generally well tolerated in all patients with no ICANS, no high-grade CRS and no DLTs

PK/Biomarkers: All patients showed deep B-cell depletion shortly after infusion, which was subsequently followed by a predominance of naïve B-cell reconstitution, suggesting an obe-cel-driven immune reset.

Next Steps: Phase 1 enrollment is ongoing in adolescents (aged 12–17 years) at the same dose and in adults at a higher dose. Data support progression into a Phase 2 lupus nephritis trial

Obe-cel is well tolerated with no DLTs, ICANS or high-grade CRS

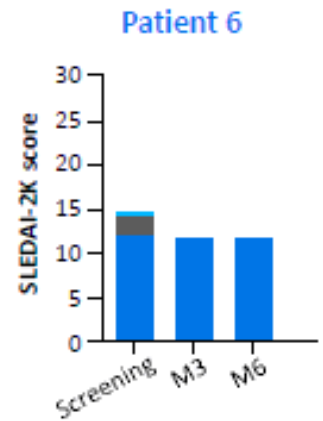
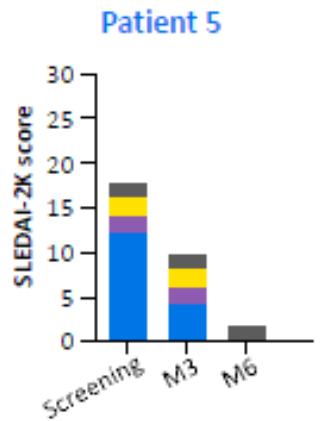
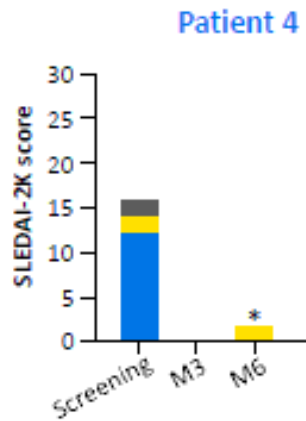
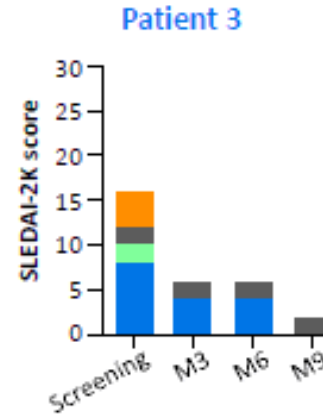
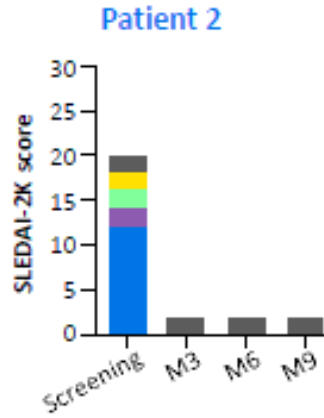
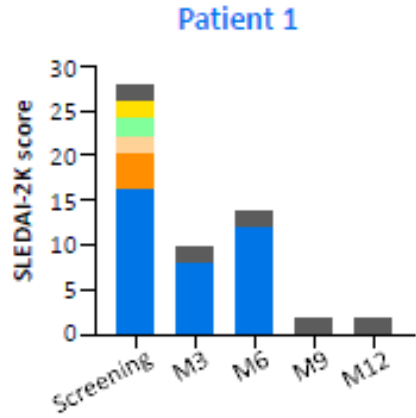
50 million cell dose patient cohort (n=6)

Key Safety Findings

- No DLTs were observed following obe-cel infusion
- No patients experienced immune effector cell-associated neurotoxicity syndrome (ICANS)
- Only Grade 1 CRS (fever $\geq 38^{\circ}\text{C}$) was observed in 3/6 patients
- All patients had Grade ≥ 3 neutropenia after lymphodepletion which resolved by Day 22
- All infections were manageable; no Grade ≥ 4 infections occurred
- Transient hypertension was observed in five patients (n=3 had pre-existing hypertension)

	Infused patients (N=6)	
	Any grade, n (%)	Grade ≥ 3 , n (%)
Any treatment-emergent adverse event	6 (100)	6 (100)
Neutropenia	6 (100)	6 (100)
Infection	6 (100)	2 (33.3)
Hypertension	5 (83.3)	4 (66.7)
Anemia	4 (66.7)	3 (50.0)
Cytokine release syndrome	3 (50.0)	0
Febrile neutropenia	2 (33.3)	2 (33.3)
Thrombocytopenia	1 (16.7)	1 (16.7)
Immune effector cell-associated neurotoxicity syndrome	0	0

All patients achieved significant and sustained SLEDAI-2K reductions (50M cell dose cohort, n=6)



■ Renal involvement
 ■ Increased DNA binding
 ■ Low complement
 ■ Mucosal ulcers
 ■ Rash
 ■ Arthritis
 ■ Alopecia
 ■ Leukopenia

- All non-renal descriptors resolved by month four
- Median SLEDAI-2K reduction of 14 points (range 3-18) at month six
- Three patients (50%) are in ongoing complete renal response (CRR) with onset at 1 month

*Subsequent timepoint in normal range.

Five patients (83.3%) achieved DORIS with median onset of 5.1 months

50 million cell dose patient cohort (n=6)



- Responses ongoing with no flare as of last follow-up
- Median onset of DORIS remission: 5.1 months (range: 4.9 – 8.9)
- No patient received any immunosuppressive therapy after obe-cel
- By month 6, all patients tapered the steroid dose to ≤ 5 mg/day

Upcoming data presentations highlight pipeline opportunities

ASH 2025 Annual Meeting Preview

Oncology

- **Pediatric ALL**

Poster: Treatment of pediatric pts with R/R B-ALL with obe-cel: preliminary findings from Phase Ib/II CATULUS trial

- **Adult ALL**

Oral: Impact of CAR product cell phenotypes on clinical outcomes following treatment with obe-cel from FELIX trial

- **Adult ALL**

Poster: CAR T cell persistence at Month 3 predicts clinical outcomes in adult patients with r/r B-ALL treated with obecabtagene autoleucel (obe-cel) from FELIX rial

Autoimmune

- **srSLE**

Oral: Updated Phase I data with longer follow-up from CARLYSLE trial

ROCCA Consortium Independent Analysis

- **Adult ALL**

Poster: Patient characteristics, toxicity, and response after real world administration of obe-cel and brexu-cel

Financial Results

Financial summary – key metrics*

USD (\$' 000)	Q3 2025	Q3 2024	Variance
Total revenue, net	21,194	-	21,194
Cost and operating expenses:			
Cost of sales	(28,643)	-	(28,643)
Research and development expenses, net	(27,892)	(40,323)	12,431
Selling, general and administrative expenses	(36,280)	(27,330)	(8,950)
Loss on disposal of property and equipment	-	(223)	223
Loss from operations	(71,621)	(67,876)	(3,745)
Total comprehensive loss	(84,900)	(55,084)	(29,816)

*Select metrics only; for full financials please refer to the Company's 10-Q filing

\$367.4M*
as of
September
30, 2025

The Company is well capitalized to drive the launch and commercialization of obe-cel in r/r B-ALL and to generate data in the LN and pALL potential pivotal trials and MS Phase 1 trial



Upcoming news flow

Upcoming milestones

Anticipated Milestone or Catalyst	Anticipated Timing
Initial clinical data from CATULUS trial in pediatric ALL	ASH Annual Meeting 2025
Longer-term follow up data from CARLYSLE trial	ASH Annual Meeting 2025
Expect to dose first patient in Phase 2 LUMINA trial in lupus nephritis	By YE 2025
Expect to dose first patient in Phase 1 ALARIC trial in AL amyloidosis (UCL collaboration)	By YE 2025

Near-term priorities to build shareholder value & patient benefit

Entering next phase of growth with commercial launch on track

1. Drive market share in aALL
2. Improve margins
3. Expand beyond aALL



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Thank you